

## Governance Approach

### Phase 1 — Near Term Actions (0-5 years)

Action	Lead Agency	Start Time	Duration (Years)
Execute regionalization MOU and link it with regionalization benefits and pathogen TMDL action plan in the Russian River Watershed to establish overall program structure and implementation team	Applicable Parties	2027	2
Outreach to and prioritize clusters (high, medium and low) based on readiness and funding potential	Defined by MOU	2027	5
Explore governance pathways for development of new agencies and for potential agency consolidations*	Defined by MOU	2027	5
Individual Board actions for existing districts and County committing to regionalization strategies (Alternative 1a modified)	Applicable Parties	2029	1
Work with high-priority community clusters to define implementation strategies and governance needs	Defined by MOU, LAFCO	2031	2

\* RRCSD, FWD, GCSD, and OCSD are the only governing agencies being considered for this exercise. No new governance structure is currently proposed. The agencies may expand service areas or merge with one another, which could potentially result in the formation of a new governance agency upon completion of the project. Communities that construct new collection systems could merge with existing agencies or potentially form their own governance structure.

### Phase 2 — Mid-Term Actions (5-15 years)

Action	Lead Agency	Start Time	Duration (Years)
Expand existing districts for the connections of high-priority community clusters	Defined by MOU, LAFCO	2033	2
Work with medium-priority community clusters to define implementation strategies and governance needs	Defined by MOU, LAFCO	2036	2

### Phase 3 — Long Term Actions (more than 15 years)

Action	Lead Agency	Start Time	Duration (Years)
Expand existing districts for the connections of medium-priority community clusters	Defined by MOU, LAFCO	2038	2
Work with low-priority community clusters to define implementation strategies and governance needs	Defined by MOU, LAFCO	2043	2
Expand existing districts for the connections of low-priority community clusters	Defined by MOU, LAFCO	2045	2
Evaluate the potential benefit of a new regional district	Applicable Parties	2050	5

## RRCSD Improvements

### Phase 1 — Near Term Actions (0-5 years)

Action	Lead Agency	Start Time	Duration (Years)
Complete force main and lift station improvements	RRCSD	2026	4
Complete I&I study and prioritization plan for collection system improvements	RRCSD	2026	2
Complete WWTP capacity analysis to identify improvements for 5 MGD peak flow	RRCSD	2026	1
Secure funding for and design WWTP capacity and expansion improvements for 5 MGD peak flow	RRCSD	2028	3
Secure funding for collection system capacity and I&I improvements	RRCSD	2028	2

### Phase 2 — Mid-Term Actions (5-15 years)

Action	Lead Agency	Start Time	Duration (Years)
Design and construct highest-priority I&I improvements	RRCSD	2030	5
Construct WWTP capacity and expansion improvements for 5 MGD peak flow	RRCSD	2031	3
Complete planning for recycled water irrigation acreage expansion	RRCSD	2032	2
Coordinate Cluster 12 connection	RRCSD	2032	5
Design and construct recycled water expansion	RRCSD	2032	4
Modify NPDES permit as needed to include connection of Cluster 12	RRCSD	2035	2

### Phase 3 — Long Term Actions (more than 15 years)

Action	Lead Agency	Start Time	Duration (Years)
Continue implementing long-term I&I improvements	RRCSD	2041	5+
Coordinate connections of medium-priority community clusters	RRCSD	2040	5
Modify NPDES permit as needed to include medium-priority community clusters	RRCSD	2043	2
Coordinate connections of low-priority community clusters	RRCSD	2047	5+
Modify NPDES permit as needed to include low-priority community clusters collection systems	RRCSD	2050	2

# GCSD-OCSD-FWD Consolidation

## Phase 1 — Near Term Actions (0-5 years)

Action	Lead Agency	Start Time	Duration (Years)
Complete OCSD-GCSD pipeline design	OCSD	2025	2
Secure funding for OCSD-GCSD pipeline construction	OCSD	2026	3
Construct OCSD-GCSD pipeline project	OCSD, GCSD	2029	2
Secure funding and complete evaluation to define necessary capacity, water quality, and seasonal discharge facilities for a combined treatment facility	FWD, GCSD	2027	3
Execute MOUs and evaluate governance structure to consolidate FWD and GCSD	FWD, GCSD	2027	1
Secure funding for the design and construction of new combined treatment facilities	FWD, GCSD	2030	2

## Phase 2 — Mid-Term Actions (5-15 years)

Action	Lead Agency	Start Time	Duration (Years)
Execute MOU to consolidate OCSD and GCSD	OCSD, GCSD	2031	2
Design and construct combined treatment facility that can accommodate connections of high-priority community clusters	FWD, GCSD	2032	5
Obtain new NPDES permit for the combined treatment facility with connections of high-priority community clusters	FWD, GCSD	2034	2
Coordinate connections for high-priority community clusters	FWD, GCSD	2035	4

## Phase 3 — Long Term Actions (more than 15 years)

Action	Lead Agency	Start Time	Duration (Years)
Coordinate connections of medium-priority community clusters	FWD-GCSD	2040	5
Modify NPDES permit as needed for the connections of medium-priority community clusters	FWD-GCSD	2043	2
Coordinate connections of low-priority community clusters	FWD-GCSD	2047	5+
Modify NPDES permit as needed for the connections of low-priority community clusters	FWD-GCSD	2050	2

# Unsewered Community Clusters

## Phase 1 — Near Term Actions (0-5 years)

Action	Lead Agency	Start Time	Duration (Years)
Evaluate and identify the appropriate existing agency to serve each community cluster	All	2030	2
Secure funding for the connection of Cluster 12 (Monte Rio/Villa Grande)	RRCSD and Monte Rio/Villa Grande	2030	2
Secure funding for the connections of other high-priority community clusters collection	GCSD, OCSD and high-priority community clusters	2033	2

## Phase 2 — Mid-Term Actions (5-15 years)

Action	Lead Agency	Start Time	Duration (Years)
Design and construct connection of Cluster 12	RRCSD	2032	5
Design and construct connections of high-priority community clusters	RRCSD, FWD, GCSD, high-priority community clusters	2035	5
Secure funding for the connections of medium-priority community clusters	RRCSD, GCSD, OCSD, FWD, medium-priority community clusters	2038	2

## Phase 3 — Long Term Actions (more than 15 years)

Action	Lead Agency	Start Time	Duration (Years)
Design and construct connections for the medium-priority community clusters	RRCSD, GCSD, OCSD, FWD, medium-priority community clusters	2040	5
Secure funding for the connections of low-priority community clusters collection	RRCSD, GCSD, OCSD, FWD, low-priority community clusters	2045	2
Design and construct connections for low-priority community clusters	RRCSD, GCSD, OCSD, FWD, low-priority community clusters	2047	5+